St. Stephen's College



Transforming Together: Hospitable

	Goals	Activities and/or Indicators	Accountabilities	2022–23	2023–24	2024–25	2025–26	2026–27	2027–28		
	Hospitable										
	St. Stephen's will foster rich hospitality among our students, faculty, staff, and community partners.										
	4.0: To Welcome, Cultivate, and Celebrate	4.1: Establish an EDI-J Policy and an Indigenous Framework and Relations Policy (= 2.1)	Principal; Chancellor								
	Diversity within the SSC Community	4.2: Establish an Accessibility Committee to review and identify barriers to access at the College, and to identify funding sources for access improvements (= 2.2)	Principal; Development Officer		\triangle						
		4.3: Complete a voluntary and anonymous EDI-J survey of the College community to better understand existing diversity and identify areas of diversity growth (= 2.3)	Principal; Registrar; Development Officer								
		4.4: Expand and anonymize EDI-J data gathering within enrollment applications, and establish an EDI-J reporting structure that is annually maintained (= 2.4)	Principal; Registrar								
		4.5: Organize and/or identify annual EDI-J training/education for the SSC community, with the aim of increasing knowledge, awareness, and discursive capacity regarding pluralism and diversity (= 6.2)	Principal; Faculty	\triangle	\triangle	\triangle	\triangle	\triangle	\triangle		
		4.6: Adopt and implement principles of universal design within SSC courses (faculty training first, followed by syllabi adjustments) (= 9.3)	Principal; Faculty				\triangle				



		4.7: Establish an Indigenous Advisor position	Principal						
	5.0: To Fostering Enthusiastic and Vibrant Community among Students	5.1: Establish College supports for student-led initiatives and peer-supports, with the aim of regularly fostering student-led initiative	Principal; Faculty						
		5.2: Expand and deepen student involvement in governance and decision making	Principal						
		5.3: Develop or adapt degree program infrastructure to foster greater community building	Principal; Faculty						
		5.4: Organize and/or identify annual staff and faculty training/education related to the development and deepening of student services (= 6.2)	Principal	\triangle	\triangle	\triangle	\triangle	\triangle	\triangle
		5.5: Increase extra-curricular opportunities for student formation (spiritual, moral, professional, and social)	Principal; Faculty						
		5.6: Work with educational partners to enable greater resource and service sharing to foster academic excellence and greater student experience (= 7.6)	Principal						
		5.7: Establish measures of student satisfaction, students' felt sense of being supported, and the relevance of services to students (= 13.3)	Principal; Faculty						
	6.0: To Deepen and Expand the College's Capacity to Engage, Develop, and Retain Mission-Centred Faculty and Staff	6.1: Establish a mid-range (5+ year) plan to better promote and enable scholarly excellence (including recognition of diverse forms of scholarly output) (= 8.2)	Principal						
		6.2: Organize and/or identify annual training/education related to EDI-J (= 4.5) and/or the development and deepening of student services (= 5.4)	Principal	\triangle	\triangle	\triangle	\triangle	\triangle	\triangle



	6.3: Review, evaluate, and revise personnel policies to ensure they are up to date, informed by EDI-J, and promoting of whole-person wellness	Principal; Registrar		A		
	6.4: Establish a long-range (10+ year) feasibility plan for facilities renewal, esp. focused on accessibility, space expansion, and workplace enjoyment (= 2.8; cf. 1.4)	Principal; Registrar; Development Officer				
	6.5: Establish metrics for personnel satisfaction, engagement, workload, and innovation (= 13.4)	Principal; Registrar				