

General Faculties Council Approved Open Session Minutes

Monday, June 07, 2021 Zoom Virtual Meeting 2:00 PM - 4:00 PM

ATTENDEES: Statutory Members:

Ex-Officio:

Bill Flanagan, Chair Chris Andersen Dale Askey Barbara Billingsley Stanford Blade **Greta Cummings** Steven Dew Walter Dixon Joseph Doucet Todd Gilchrist Robert Haennel Brenda Hemmelgarn Shanthi Johnson Matina Kalcounis-Rueppell Elan MacDonald

Elan MacDonald Maria Mayan Brooke Milne

Pierre-Yves Mocquais Kerry Mummery Melissa Padfield Steve Patten Andrew Sharman

Demetres

Tryphonopoulos Jennifer Tupper **Elected Faculty:**

J Nelson Amaral

Nicholas Beier Pamela Brett-MacLean Heather Coleman

Piet Defraeye Gary Eitzen Anastasia Elias Mary Forhan Christine Hughes

Marianne Jacquet Jessica Kolopenuk

Hollis Lai

Peter Hurd

Pierre Lemelin
Kathleen Lowrey
Susanne Luhmann
Derek MacKenzie
Pirkko Markula
Sean McMurtry
Al Meldrum
Sue-Ann Mok
Roger Moore
Sarah Moore
Sujata Persad
Elena Posse de Chaves
Cheryl Poth
Christina Rinaldi

Christina Rinaldi
Dan Romanyk
Keith Rourke
Victoria Ruetalo
Carolyn Sale
Eleni Stroulia
Amy Tse
Alan Underhill
Mani Vaidyanathan
Akiko Watanabe

Jonathan White Lynne Wiltse Moin Yahya

Minn-Nyoung Yoon

Students: Talia Dixon

Kathy Haddadkar Abner Monterio

Appointed Members:

Ghalia Aamer
Ricardo Acuna
Nikita Adekar
Ashmeen Aneja
Heba Aref
Susan Babcock
Samar Barazesh
Vaughn BeaulieuMercredi
Chiara Concini

Maddie Dempsey Andy Deprato Shannon Erichsen Anas Fassih Levi Flaman Shawn Flynn Lisa Glock Tahmid Al Hafiz Jill Hall Emily Holden Harnoor Kalra Simran Kaur Dhillon **David Konrad** Georgia Korfeh Mohit Kumar Shashi Kumar Janice Kung Jesse Lafontaine Devshri Lala Rowan Ley Maggie Lin Andrew Locke Christopher Lupke Angie Mandeville Adekunle Mofolasayo

André Costopoulos

Sarah Severson Khandaker Akib Shahriar Sophie Shi

Singh Singh

Emily Motoska

Mary Olukotun

Sanhita Pal

Aadhavya Sivakumaran

Cindy Sun Andrei Tabirca Frederick Tappenden Siddharth Thakur Phillip Vandevalk Dilini Vethanayagam

Julia Villoso

Adrian Wattamaniuk Donna Wilson Adrienne Wright Ding Xu Akanksha Yeola

REGRETS:

Jason Acker W. Ted Allison Andrew Batycki Chris Beasley Robert Burrell **Neal Davies** Nicole de Grano **Devin Doherty** Michael Dvck Fraser Forbes Bill Foster Michael Frishkopf Basil Hubbard Nat Kav Jenny Lam Tia Marko Reagan Morris Gaser Nagah Yusuf Oliva Frances Plane Susan Sommerfeldt Kisha Supernant Rama Taha Kristof Van Assche Kyle Whitlock

Staff:

Yan Yuan

Brad Hamdon, General Counsel and University Secretary Kate Peters, GFC Secretary Heather Richholt, Scribe <u>University Governance</u>: Ann Hodgson Edyta McLoughlin Laura Riley

OPENING SESSION

Approval of the Agenda

Materials before members are contained in the official meeting file.

Presenter(s): Bill Flanagan, President and Vice-Chancellor, and Chair of General Faculties Council (GFC)

Before calling the meeting to order, the Chair read the following territorial acknowledgement:

The University of Alberta resides on Treaty 6 territory and the homeland of the Métis. This territory is a traditional gathering place for diverse Indigenous peoples whose histories, languages and cultures continue to influence our community. To acknowledge the territory is to recognize the longer history of these lands. The acknowledgement signifies our commitment to working in Good Relations with First Nations, Métis and Inuit peoples as we engage in our institutional work, uplifting the whole people, for the University for Tomorrow.

The Chair recognized the recent news of the burial site where the remains of 215 Indigenous children were found near Kamloops, BC. He spoke about the open letter from Vice-Provost (Indigenous Programs and Research) Florence Glanfield that was posted on the university's website, and her reminder of the significance and urgency of the work that must be undertaken as individuals, as a university, and as a Nation, to acknowledge the harm this history continued to inflict on Indigenous families and communities.

Discussion:

The Chair thanked members Marianne Jacquet and Pierre Lemelin who had agreed to put their names forward as *proforma* movers and seconders for all items requiring a motion.

Members asked why the Clean Air Strategy was not an action item and noted that it had been discussed multiple times since 2010. Vice-President (Facilities and Operations) Andrew Sharman explained that they were still collecting and responding to feedback and there were new student representatives on GFC who were seeing this item for the first time. He noted that for these reasons the decision was made to discuss it at this meeting and then bring it forward for an informed decision in the fall.

Motion: Jacquet/Lemelin

THAT the General Faculties Council approve the agenda.

CARRIED

2. Report from the President/Comments from the Chair

Presenter(s): Bill Flanagan, President and Vice-Chancellor, and Chair of GFC

Discussion:

The Chair acknowledged that the impact of the pandemic and the historic changes associated with the University of Alberta for Tomorrow (UAT) had resulted in a challenging year for the community. He thanked members of GFC and GFC standing committees for their essential work and engagement over the past year and noted the importance of the university to the future of the people of Alberta.

During his comments, the Chair spoke about:

- UAT;
 - planning and launch of the three new Colleges;
 - new staff and student service centers; and
 - launch of shared services:
- the appointment of the new Vice-President (Research and Innovation), Dr Aminah Robinson Fayek;
- Congress 2021 hosted by the University of Alberta;

- virtual Spring Convocation on June 25, 2021;
- the College of Social Sciences and Humanities as the new administrative home of the Peter Lougheed Leadership College (PLLC); and
- the Remote Learning Taskforce.

A member asked about the financial management and costs related to PLLC and whether they would also transfer over to the College of Social Sciences and Humanities. Provost and Vice-President (Academic) Steven Dew replied that the both the funding and the expenses would be transferred to the new administrative home.

CONSENT AGENDA

Materials before members are contained in the official meeting file.

Consent Agenda Mover and Seconder: Jacquet/Lemelin

- 3. Approval of the Open Session Minutes of:
 - A. February 22, 2021
 - B. March 22, 2021
 - C. April 26, 2021

THAT General Faculties Council approve the open session minutes of February 22, 2021.

CARRIED

THAT General Faculties Council approve the open session minutes of March 22, 2021.

CARRIED

THAT General Faculties Council approve the open session minutes of April 26, 2021.

CARRIED

4. New Members of GFC

TO APPOINT/REAPPOINT:

The following graduate student representatives at-large to serve on GFC for terms commencing June 7, 2021 and ending April 30, 2022:

Andrew Locke, Oncology

Mary Olukotun, Nursing

Sanhita Pal, Mechanical Engineering

Heba Aref, Pharmacy and Pharmaceutical Sciences

Shashi Kumar, English and Film Studies

The following undergraduate student representative to serve on GFC for a term commencing June 7, 2021 and ending April 30, 2022:

Harnoor Kalra, Engineering

The following non-academic staff representatives nominated by the Non-Academic Staff Association (NASA), for a term beginning July 1, 2021 and ending June 30, 2024:

Marsha Boyd, NASA Representative Kyle Foster, NASA Representative

CARRIED

TO RECEIVE:

The following statutory faculty members who have been elected/re-elected by their Faculty, to serve on GFC for term of office beginning July 1, 2021 and ending June 30, 2024:

Shauna Wilton, Augustana Faculty
Joel Gehman, Faculty of Business
Jennifer Branch-Meuller, Faculty of Education
Jacqueline Leighton, Faculty of Education
Jerine Pegg, Faculty of Education

The following ex officio member to serve on GFC for a term beginning July 1, 2021 and extending for the duration of the appointment:

Aminah Robinson Fayek, Vice-President (Research and Innovation)

CARRIED

ACTION ITEMS

5. <u>Proposal for the Establishment of the GFC Committee on the Documentation of Indigeneity (CDI)</u>
Materials before members are contained in the official meeting file.

Presenter(s): Chris Andersen, Dean, Faculty of Native Studies; Melissa Padfield, Vice-Provost and Registrar

Purpose of the Proposal: This proposal recommends the establishment of the Committee on the Documentation of Indigeneity (CDI) as a standing committee with delegated authority from General Faculties Council to determine the standards and approve policy respecting the documentation of Indigeneity.

Discussion:

The Chair thanked the proponents for their efforts on the proposal and observed that this was an important step for the university's continuing work toward reconciliation.

There was no discussion.

Motion: Jacquet/Lemelin

THAT General Faculties Council approve the proposed terms of reference for a New GFC Committee on the Documentation of Indigeneity (CDI), as set forth in attachment 1, to take effect upon approval.

CARRIED

Motion: Jacquet/Lemelin

THAT General Faculties Council approve the proposed changes to the 2021-2022 *University Calendar* to reflect the creation of the GFC Committee on the Documentation of Indigeneity (CDI), as set forth in attachment 2.

CARRIED

6. <u>Proposed Changes to the Terms of Reference for the GFC Academic Planning Committee and the Proposed Disbanding of the GFC Undergraduate Awards and Bursaries Committee</u>

Materials before members are contained in the official meeting file.

Presenter(s): Brad Hamdon, General Counsel and University Secretary; Kate Peters, GFC Secretary and Manager, GFC Services

Purpose of the Proposal: To seek recommendation on:

- the proposed change to the Academic Planning Committee (APC) Terms of Reference adding the responsibility to recommend on academic awards policy; and
- the proposed disbanding of the Undergraduate Awards and Bursaries Committee (UABC) effective July 1, 2021.

Discussion:

Mr Hamdon and Ms Peters provided a brief overview of the proposed changes to committee structure and authority and explained that the UABC's task-based work would be moved to an administrative process.

There was no discussion.

Motion: Jacquet/Lemelin

THAT the General Faculties Council disband the GFC Undergraduate Awards and Bursaries Committee and approve the proposed changes to the terms of reference for the GFC Academic Planning Committee, as set forth in attachment 1, effective July 1, 2021.

CARRIED

7. Recommendations of the Committee of the Whole

Materials before members are contained in the official meeting file.

Presenter(s): Bill Flanagan, President and Vice-Chancellor, and Chair of GFC

Purpose of the Proposal: The purpose of this proposal is to continue to update GFC on the actions taken as a result of the recommendations of the report of the committee of the whole on February 8, 2021, and to support decision making as a result of the report.

GFC is asked to consider the approval of Terms of Reference for a committee in response to Recommendation #4.

Discussion:

The Chair noted thanks to the members of GFC Executive Committee, the Executive *ad hoc* Review Committee, and the GFC Academic Planning Committee and its working group for their participation in additional meetings to address the recommendations of the Committee of the Whole:

- Regarding Recommendation 1, the Chair pointed to the motion regarding metrics in the subsequent item on the agenda.
- Regarding Recommendation 2, the Chair reported on the second meeting of the GFC Executive Committee and the Board Governance Committee who continued to work on mechanisms to improve communication and understanding between the two bodies.
- Regarding Recommendation 3, the Chair pointed to the advice received from the Executive ad hoc Review Committee that was included in the materials.
- Regarding Recommendation 4, the Chair pointed to the motion before members in the current item, to approve terms of reference for an *ad hoc* committee to review the consultations and action processed for academic restructuring.

Members asked questions and expressed comments including, but not limited to:

- the size of the committee and the composition including a criticism that the group was too small;
- the role of the Nominating Committee to recommend on the committee's membership and to choose the chair:
- an opinion that the Nominating Committee did not approve of dissenters and would not recommend them for membership;
- a reminder that all recommendations of Nominating Committee were subject to the approval of GFC;

- a question about what "limited administrative support" meant and an explanation that University
 Governance would support the committee within the limits of staffing capacity, especially related to the
 time required for drafting materials and reports;
- an expression of disappointment that there was no inclusion of NASA members on the committee and clarification that NASA representatives and all other appointed members of GFC were eligible for membership:
- the importance of the work of this committee to address the nature of consultation and how it should not be passive but should contribute to the development of proposals;
- a suggestion of a friendly amendment to increase the number of members of the committee to eight;
- an opinion that the terms of reference were too limited, were not consistent with the recommendation of the committee of the whole, and would ensure that nothing was accomplished by this process.

THAT the General Faculties Council (GFC) approve the proposed Terms of Reference for the GFC ad hoc Committee for the Formal Review of the Consultations and Action Processes for Academic Restructuring in the Fall of 2020 in response to Recommendation #4 of the Committee of the Whole, as set forth in Attachment 1, as amended.

CARRIED

8. Metrics Associated With Academic Restructuring

Materials before members are contained in the official meeting file.

Presenter(s): Steven Dew, Provost and Vice-President (Academic)

Purpose of the Proposal: The proposal is before the committee in response to a recommendation included in the report generated from the committee of the whole discussion at the GFC meeting on February 8, 2021.

Discussion:

Dr Dew gave a brief overview of the Board of Governors' December 11, 2020 approved motion, the work of the Academic Planning Committee (APC) working group, and the three metrics included in the proposal.

Members asked questions and expressed comments, including but not limited to:

- whether there was benchmark data available from before the budget cuts, academic restructuring, and the Service Excellence Transformation (SET):
- data available through the Uniforum benchmarking that would be useful but was not perfectly aligned to the proposed metrics;
- student staff position that had been cut and the university's plan to address student unemployment;
- surveying managers about structures that would be set up to manage services for their units in order to get a comprehensive picture of how effectively those services were operating;
- whether there was any correlation between the proposed metrics and international ranking systems determined through annual surveys;
- a request for clarification on the financial measurements related to the reduction of Associate Chairs and recognition of the critical role those positions play;
- how feedback would be gathered from students with respect to the quality of shared services that were student-facing;
- a concern that there were instances where the service provider's accountability and standards had to be balanced with the satisfaction of the person accessing the service and a question as to how the quality of service would be measured in those cases involving the delivery of bad news;
- an observation that while it was fine for the Colleges to support interdisciplinary research and programs, it was essential that those who preferred not to do interdisciplinary work were not in any way adversely impacted by their choice, and that for the university to do anything to the contrary would be a serious

- violation of academic freedom as it would compromise the right of academic staff to pursue their academic work in a manner determined by their best professional judgment;
- an opinion that it was not acceptable that satisfaction regarding the level of services was expected to fall and that there should be a plan to avoid that and set better targets;
- questions about who would have access to the data, how the data would be used to make improvements, and how to differentiate between quality and satisfaction;
- an opinion that the organization of the Colleges did not really provide a natural route for interdisciplinarity within the Social Sciences and Humanities and concern that they would be judged on that:
- an opinion that surveys of key stakeholders and representative samples were not transparent and that students and support staff should be surveyed more broadly in response to ongoing changes to student services and the expectation that satisfaction would fall;
- whether long form answers should be gathered to ensure more complete information; and
- an observation that student turnover would ensure increasing satisfaction as new students would not have anything to compare to the new normal.

THAT the General Faculties Council recommend that the Board of Governors approve the proposed metrics associated with academic restructuring, as set forth in Attachment 1.

CARRIED

DISCUSSION ITEMS

- 9. Question Period
 - 9.1 TB Skin Test
 - 9.2 Library Database
 - 9.3 Revisions to the PSLA
 - 9.4 Graduate Teaching
 - 9.5 Contracts
 - 9.6 Student vaccinations
 - 9.7 College Deans
 - 9.8 Ethics of Self-Care

Materials before members are contained in the official meeting file.

Presenter(s): Bill Flanagan, President and Vice-Chancellor, and Chair of GFC

Discussion:

The Chair asked if there were any follow up questions to the posted items.

Regarding question 9.1 about the TB skin test, Dr Vethanayagam noted the importance of capturing this information for students in work integrated learning placements.

Regarding question 9.4 about graduate teaching, Dr Eitzen noted that there were no opportunities for graduate students to teach in the Faculty of Medicine and Dentistry and asked for some information about those models and how they could be applied in that Faculty. Provost and Vice-President (Academic) Steven Dew noted that nothing precluded the Faculty from following that model and that it was a Faculty decision as to how to spend eligible funding.

Regarding question 9.5 about third-party contracts, Dr Sale asked who decided the Memorandum of Agreement needed to be confidential and for what reason. Interim Vice-President (Research and Innovation) Walter Dixon replied that any party had a right to expect that their business matters were confidential until they decided to disclose, and the university would not pro-actively release that information.

Regarding question 9.6 about student vaccinations, Dr Elias asked whether the university could take a stronger stance on their recommendation of COVID-19 vaccinations to combat misinformation. Vice-President (Facilities and Operations) Andrew Sharman answered that the Public Health Response Team was continuing to work on messaging and gathering ideas for stronger reinforcement.

Regarding question 9.7 about the College Deans, Dr Sale noted that the answer provided was ambiguous and that the university needed clarity around the authority structure of the new Colleges. The Chair replied that all Deans report to the Provost and that more clarification could be provided with the 18-month review of the College Dean positions.

Regarding question 9.8 about the ethics of self-care, Dr Sale asked if there had been a change to the language and whether that would need to be approved by GFC. Vice-Provost and Dean of the Faculty of Graduate Studies and Research (FGSR) Brooke Milne replied that she would look into it further but that she believe that the language in the *University Calendar* would not need to be changed so no approval would be required.

Members noted the change to the administrative home for the Peter Lougheed Leadership College (PLLC) from the Office of the Provost to the College of Social Sciences and Humanities as announced in the President's Report, and asked how the decision was made, why GFC was not consulted, and what the financial implications would be. They noted the history of controversy over the establishment of the PLLC and the university funds that had been allocated. Provost and Vice-President (Academic) Steven Dew replied that one of the original concerns was that the programming needed to be tied to the academy and moving responsibility to the College ensured the expertise and capacity were appropriate. He also noted that all resources would stay the same and the programming would continue to evolve to make the program more impactful and broad reaching. Deputy Provost Wendy Rodgers noted that the Faculty of Business owned the certificate and there would be no financial implications, as it was only the administrative unit that was changing. The Dean of the Faculty of Business, Joseph Doucet, noted that the Deans of the four Faculties in the College had been involved in the conversation as well. The Chair noted that the PLLC needed to be self-sustaining.

11. <u>FGSR Graduate Supervisory Initiatives</u> (This item was discussed out of agenda sequence.)

Materials before members are contained in the official meeting file.

Presenter(s): Brooke Milne, Vice-Provost and Dean, Faculty of Graduate Studies and Research (FGSR)

Purpose of the Proposal: The proposal is before the committee to consider three Supervisory initiatives which will build capacity in the Graduate Student experience, support Graduate Student success, and enhance the Graduate Student-Supervisory relationship:

- (1) FGSR Adjunct Academic Appointment and Graduate Student Supervision Policy & Graduate Student Supervision Development Procedure
- (2) Student-Supervisor Guidelines
- (3) Progress Report

Discussion:

Dr Milne spoke about the long-standing conversation and initiatives aimed at improving the student-supervisor relationship. She observed that it was past time to take action to ensure a positive student experience. Dr Milne spoke about the consultation process and some of the adjustments that had been made in response to feedback. She also noted that the FGSR Council had voted in favor of approving the initiatives at their meeting of May 26, 2021.

A member asked for environmental scan details and whether the proposed process was overly bureaucratic. Dr Milne replied that environmental scan information was included in previous packages and that most U15 institutions followed a similar process. She also noted that annual reporting was a current requirement for graduate programs.

A member asked that GFC see the forms before they were asked to make a decision on this proposal. She noted that many Departments had well established existing processes in place and that an Application Programming Interface (API) would allow them to communicate with the FGSR system. Dr Milne replied that Information Services and Technology (IST) was working on this and she was confident that the new system would be user friendly and systems compatible.

A motion was made to extend the meeting by 15 minutes. A member raised a point of order and noted that the Clean Air Strategy was important, an update was not sufficient, and that she would move an hour extension if the 15 minute extension was defeated.

Members asked questions and expressed comments including but not limited to:

- that progress report forms were common practice and if used consistently would allow for early signals of problems to be acted on before the situation became untenable;
- that the discussion on problems in the student-supervisor relationship had been happening on campus for many years;
- that this was a top priority for the Graduate Students' Association and they were fully in support of the
 initiatives as they would ensure clarity of responsibility and expectations as well as accountability for
 both the student and the supervisor;
- questions about how the forms and data would be used, and how FGSR would follow up and/or intervene if flags were raised; and
- an opinion that undergraduate students would see these initiatives as a positive step forward and encourage them to pursue graduate studies at the University of Alberta.

Members raised concerns about: the administrative costs of the forms and the potential recourse of blocked registration for non-compliance; that the progress reports should not be mandatory; that the consultation for the initiatives was not a dialogue; that these initiatives should be handled by the Colleges rather than FGSR so that they would be discipline-driven, and that the proposed changes were not fair to students.

A motion was made to extend the meeting to 5:00 p.m.

Dr Milne closed by noting that the consultation for these initiatives had been dialogue driven and focused on ensuring a positive student-supervisor experience. She observed that students were supportive and not concerned about blocked registration. In addition, she noted that the initiatives had been very responsive to dialogue and feedback and that the main intent of this was to facilitate communication at all stages of the process.

Motion: Babcock/Lupke

Motion from the floor:

THAT General Faculties Council extend the meeting for an additional 15 minutes.

CARRIED

Motion: Dixon/Vethanayagam

Motion from the floor:

THAT the General Faculties Council extend the meeting until 5:00 p.m.

CARRIED

10. Clean Air Strategy (This item was discussed out of agenda sequence.)

Materials before members are contained in the official meeting file.

Presenter(s): Andrew Sharman, Vice-President (Facilities and Operations); Andrew Leitch, Director, Internal Audit and Risk Management; Kevin Friese, Assistant Dean, Health and Wellness, Student Services

Purpose of the Proposal: In response to GFC's March 18, 2018 request for university administration to "develop a clean air strategy to minimize student, staff, and faculty exposure to smoke from cigarettes, inhaled cannabis, vapes, and hookah pipes", three options are being presented to GFC to consider with the intention of returning to this committee in the fall of 2021 for a final vote.

Discussion:

Mr Sharman noted that the Board of Governors would be looking for GFC's recommendation in September.

Members asked questions and expressed comments including but not limited to:

- that a complete ban would disproportionately affect black, Indigenous and people of color (BIPOC), disabled students, and those living on campus;
- that survey results were mixed and that they did not account for the positions of marginalized people;
- that many opinions had changed since the survey results were gathered because of education related to these concerns;
- that more consultation was needed, especially with Indigenous students and neighboring community leagues;
- that enforcement could be problematic;
- that mental health and addiction supports were needed and should be invested in;
- · whether designated smoking areas were feasible;
- that the data showed that second hand smoke was harmful and that social norms would be changed by a total ban:
- the university's participation in *The Okanagan Charter: An International Charter for Health Promoting University and Colleges*;
- total bans at other U15 intuitions: and
- whether this was an academic matter that should be discussed by GFC.

12. Online Programming Strategy

Materials before members are contained in the official meeting file.

Presenter(s): Steven Dew, Provost and Vice-President (Academic); Wendy Rodgers, Deputy Provost

Purpose of the Proposal: The proposal is before the committee to seek input to inform the university's approach to supporting and enhancing online programming going forward, as a component of a broader strategy to support enrolment growth.

Discussion:

Dr Dew and Dr Rodgers spoke about the development of strategies for teaching and learning online at the University of Alberta in post-pandemic times. They noted that in addition to our primary in-person programming, there was opportunity to enhance the University of Alberta brand, to improve access and availability, and to generate revenue.

A member asked about a memorandum of understanding that was signed with Udacity in 2012, the consultant fees for the current strategy development, and whether there would be consultation with the Association of Academic Staff of the University of Alberta (AASUA) on this strategy.

Members also discussed opportunities for offering introductory courses to high school students, affordability, accessibility, open education resources, and alternative forms of assessment.

INFORMATION REPORTS

Materials before members are contained in the official meeting file.

- 13. Report of the GFC Executive Committee
- 14. Report of the GFC Academic Planning Committee
- 15. Report of the GFC Programs Committee
- 16. GFC Nominations and Elections
- 17. Annual Report of the GFC Undergraduate Awards and Bursaries Committee 2019-20
- 18. Annual Report of the Graduate Scholarship Committee 2019-20
- 19. Report of the Board of Governors
- 20. Graduate Student Enrolment Report 2020-2021
- 21. Information Items
 - A. Revised Draft: GFC Meeting Procedural Rules
 - B. Revised Draft: GFC Member Roles and Responsibilities Document
 - C. GFC Consultation Feedback: Meeting Procedural Rules and Roles and Responsibilities
 - D. COVID 19 Emergency Protocols Decision Tracker
- 22. <u>Information Forwarded to GFC Members Between Meetings</u>
 - May 20, 2021 Request for Feedback: Draft Teaching and Learning Policy

CLOSING SESSION

- 23. Adjournment
 - Next Meeting of General Faculties Council: September 20, 2021

The Chair adjourned the meeting at 5:05 p.m.