

External Engagement

ASA Slides

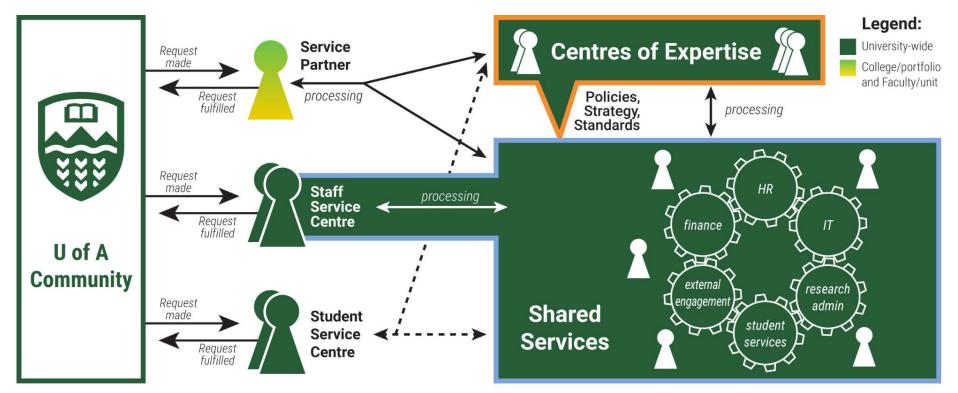
August 25, 2021







Administrative operating model at the U of A





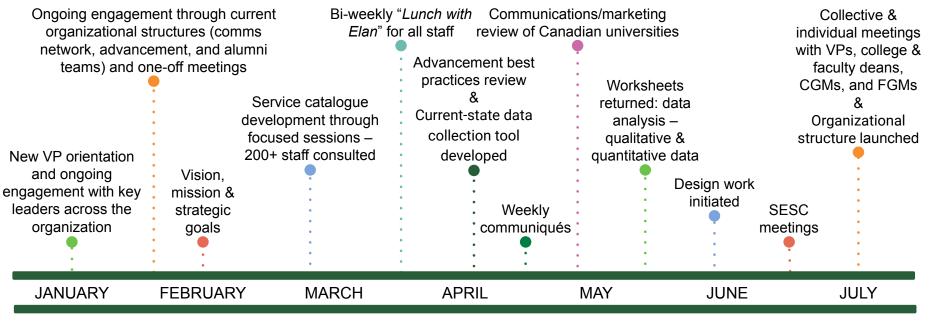
What is external engagement?

New structure brings together 4 functional areas:

- Communications
- Marketing (including Digital and Creative)
- Advancement (now Development and Alumni Relations)
- Government and Community Relations



Timelines, activities, and engagement



Consultations supplemented by current state data snapshot from over 110

data workbooks from faculties and central units.



External engagement principles

- Integrated and consolidated services for efficiency
- Data-driven design to fit SET and operating model principles and organizational design rules
- Structures and operating models aligned and coordinated, supporting a single U of A approach
- Service delivery focused service culture
- Collaborative approach
- Single portfolio, single budget



Structure launched July 22

View the organizational structure at the SET website





Key model attributes – Communications, Marketing

- Central teams
- Institutional marketing function
- Senior partners embedded in colleges and central portfolios
 - Oversee teams of service partners and communication associates
 - Serve as the gateway to the Centres of Expertise
- Flexible model
- One team





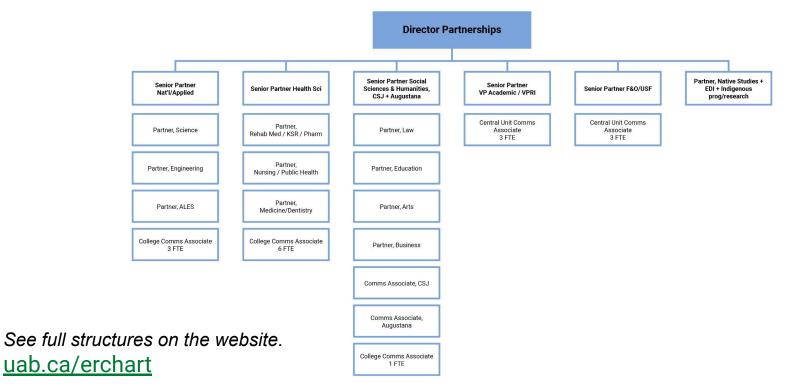
Key model attributes – Development, Alumni Relations, GCR

- **Development**: Dual reporting and dual funding will remain
- Alumni Relations:
 - Support for faculties organized at the college level
 - Report directly to VP to reflect its strategic importance
 - Events unit under development
- Government and Community Relations: One new resource



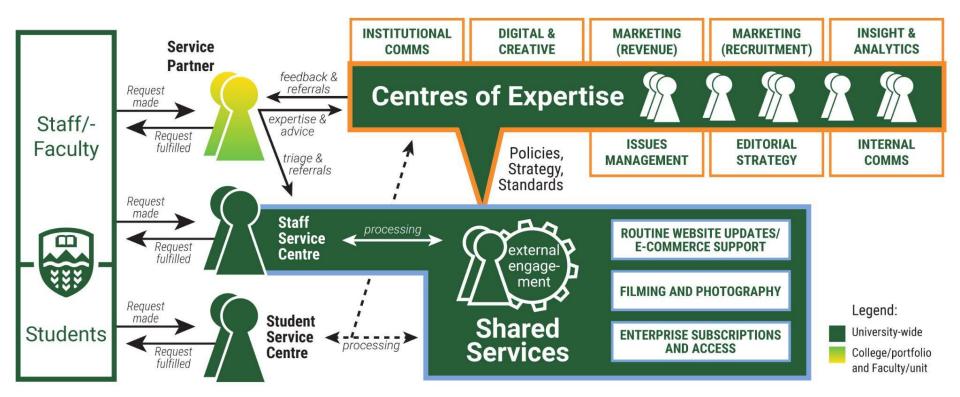


Communications & Marketing partners





External engagement services operating model





Next steps

- Model being populated across all functional areas
- Other roles to be developed and advertised between now and November
- Check POP
- Operational linkages and processes being developed across the structure
- Knowledge capture and transition through end of SET



Vision for External Relations portfolio

To help position the University as a trusted, relevant community, industry, and government partner playing a leading role in the region, province and nation's economic and social success.

- Combined efforts
- Trusted professional services
- Modern approach to service delivery
- Data-driven strategies
- Staff have fun, feel valued, take pride





Questions?