

Ask SET Anything: All Staff

Bill Flanagan, President & Vice-Chancellor



UNIVERSITY
OF ALBERTA



U of A for Tomorrow

We're in a period of major transition but are making significant progress:

- Launched Student Services Center and Shared Services
- On track to meet goal to **reduce administrative costs and balance our budget**
- By 2022-23, **U of A's grant per FLE will be \$12K**, in line with U15 average
- Establishing **three new colleges**



One University

- Leadership **united** by common vision and brand
- **Transformed** organizational and academic structures, enhanced strategic alignment, coordination, and effectiveness
- Colleges driving **new level** of interdisciplinary teaching and research programs and efficient delivery of services
- Staff **better equipped** than ever to advance university's mission
- Enhanced and better **coordinated** level of student services
- **Ambitious** program of new revenue generation including expanding existing and developing new programs (including online)



Top Priorities for 2021/22

1. Deconsolidation
2. Enrollment Growth
(2 years - 5 years)
3. Colleges
4. U of A Online
5. Research and Innovation

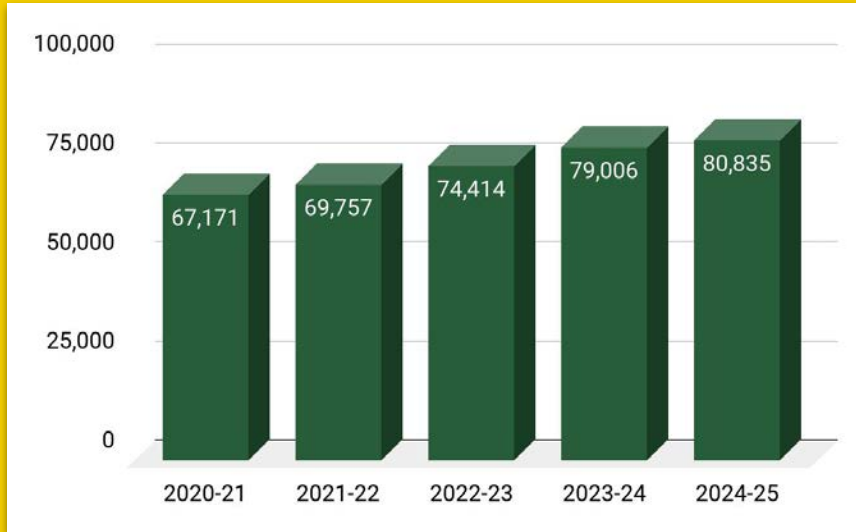




1. DECONSOLIDATION

- Financial implications
- Governance reform
- Greater autonomy

Alberta's Gr. 12 Population Growth



2. ENROLMENT GROWTH

- **Alberta Population growth +2 M** by 2046 – 6.3 M (annual growth 1.4%)
- 54% from **immigration** – diversity
- **K-12 increase** by 1.1% annually
- U of A applications **up 27% over last 6 years**
- Number of Alberta high school graduates will grow **by 20-25% in next 6 years**
- Growth concentrated **in cities**



OPPORTUNITY TO MEET GROWING DEMAND AND ANTICIPATED LABOUR SHORTAGES

Next 2 years--grow by **3,562 students**, representing a **15% overall increase in domestic undergraduate enrolment**

By 2026-- over 50,000 students



3. Colleges

Academic Leaders Task Group

- Recommendations coming soon

College Offices and Strategic Initiatives

- Consultations within/across colleges - working groups set up

Strategic Planning

- Introduce approach and suggested process to BOG in December

4. U of A Online

Online Strategy

- Leveraging and consolidating what has been learned during COVID-19
- Institution-wide coordinated model for developing, producing, marketing, and managing online offers
- Smaller credentials with laddering in mind
- Target launch: January 2022

Continuing Education Strategy





5. Research and Innovation

1. Biomanufacturing
2. Net Zero + Energy Transition
3. Artificial Intelligence
4. Agriculture
5. Indigenous Initiative & Equity, Diversity and Inclusivity

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5-YEAR VISION

- One university
- Expanded enrolment to over 50,000: \$180M in new revenue + 25% increase in faculty numbers (500 positions)
- Global leader in technology-enhanced teaching and learning and work-integrated learning

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- Research impact never been greater, advancing economic growth and building an inclusive, equitable, just, prosperous and creative society.
 - External funding of over \$600 M/year
- Secure place within top 100 global universities
- Enhanced community engagement, recognized as meeting the needs of our communities
- New revenue streams
 - Net new revenue of \$25M/year
 - \$1.5B cumulative fundraising



Thank you



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