

The following Motions and Documents were considered by the GFC Executive Committee at its Monday, September 13, 2021 meeting:

Agenda Title: Proposed Changes to Composition of Faculté Saint-Jean Council, Faculté Saint-Jean

CARRIED MOTION:

THAT the GFC Executive Committee approve, under delegated authority from the General Faculties Council, proposed changes to the composition of the Faculté Saint-Jean Council as set forth in Attachment 1, to take effect upon final approval.

FINAL Item 5

Agenda Title: Proposed Changes to the Composition of Faculte Saint-Jean's Dean Selection Committee

CARRIED MOTION:

THAT the GFC Executive Committee, under delegated authority from GFC, approve the proposed changes to the FSJ Dean Selection Committee Composition, as recommended by Faculte Saint-Jean Faculte Council, and as outlined in Attachment 1, to be effective immediately.

FINAL Item 6

Agenda Title: Proposed Revisions to Terms of Reference – General Faculties Council

CARRIED MOTION:

THAT the GFC Executive Committee recommend the General Faculties Council approve the proposed changes to the General Faculties Council Terms of Reference as set forth in Attachment 1, to take effect upon approval.

FINAL Item 7

Agenda Title: Establishment of the GFC Executive Subcommittee on Governance and Procedural Oversight

CARRIED MOTION:

THAT the GFC Executive Committee establish the Subcommittee on Governance and Procedural Oversight and approve the Terms of Reference as set forth in Attachment 1

FINAL Item 8

Agenda Title: Draft Agenda for the Next Meeting of General Faculties Council

CARRIED MOTION:

THAT the GFC Executive Committee approve, under delegated authority from General Faculties Council, the Agenda for the September 20, 2021 meeting of General Faculties Council, as set forth in Attachment 1, as amended.

FINAL Item 15



FINAL Item No. 5

Governance Executive Summary Action Item

Agenda Title	Proposed Changes to Composition of Faculté Saint-Jean Council,	
	Faculté Saint-Jean	

Motion

THAT the GFC Executive Committee approves, under delegated authority from the General Faculties Council, proposed changes to the composition of the Faculté Saint-Jean Council as set forth in Attachment 1, to take effect upon final approval.

Item

Action Requested		
Proposed by	Pierre-Yves Mocquais, Dean Faculté Saint-Jean	
Presenter(s)	Pierre-Yves Mocquais, Dean Faculté Saint-Jean	
	Donia Mounsef, Principal Vice-Dean	

Details

Details		
Office of Administrative	General Faculties Council	
Responsibility		
The Purpose of the Proposal is (please be specific)	The proposal is before the committee to approve revisions to the current composition of Faculté Saint-Jean Council.	
Executive Summary (outline the specific item – and remember your audience)	There were far fewer student representatives than community representatives on the Council. Thus, students were concerned about having more equitable representation.	
	For this reason, Faculté Saint-Jean is requesting an increase in student representation.	
Supplementary Notes and context	<this by="" for="" governance="" is="" only="" outline="" process.="" section="" to="" university="" use=""></this>	

Engagement and Routing (Include meeting dates)

Consultation and Stakeholder Participation (parties who have seen the	Those who are actively participating: ◆ FSJ Student's Association	
proposal and in what capacity)	Those who have been consulted:	
<for governance<="" information="" on="" p="" protocol="" see="" the=""></for>	•	
Resources section Student Participation Protocol>	Those who have been informed:	
Approval Route (Governance) (including meeting dates)	Faculté Saint-Jean Council : June 18, 2021 FSJ Executive Committee: April 9, 2021 GFC Executive Committee: September 13, 2021	

Strategic Alignment

Alignment with For the Public	SUSTAIN Objective 21 Encourage continuous improvement in	
Good	administrative, governance, planning, and stewardship systems,	



GFC EXECUTIVE COMMITTEE

For the Meeting of September 13, 2021

Item No. 5

	procedures, and policies that enable students, faculty, staff, and the institution as a whole to achieve shared strategic goals.		
Alignment with Core Risk Area	Please note below the specific institutional risk(s) this proposal is addressing.		
	☐ Enrolment Management ☐ Relationship with Stakehold		
	□ Faculty and Staff	☐ Reputation	
	☐ Funding and Resource Management	☐ Research Enterprise	
	☐ IT Services, Software and Hardware	☐ Safety	
	□ Leadership and Change	☐ Student Success	
	☐ Physical Infrastructure		
Legislative Compliance and	Post-Secondary Learning Act sections 26(1) and 26(1)(b)		
jurisdiction	GFC Executive Committee Terms of Reference		
	GFC Policy Manual Section 37.2, 55.1		

Attachments (each to be numbered 1 - <>)

1. Attachment : Proposed Composition Faculté Saint-Jean Council (English) Proposed Composition Faculté Saint-Jean Council (French)

Prepared by: Marie Simuong, (FSJ Governance Coordinator) msimuong@ualberta.ca

CURRENT	PROPOSED
COUNCIL OF FACULTÉ SAINT-JEAN	COUNCIL OF FACULTÉ SAINT-JEAN
Fuefficie	Ex officio
Ex officio	Dean (Chair)
Dean (Chair)	President
 President 	Vice Dean
Vice Dean	All full-time members of the academic staff of the Faculty (category
All full-time members of the academic staff of the Faculty (category A1.0)	A1.0) Term 12 Academic Teaching Staff, full-time or Term R
Term 12 Academic Teaching Staff, full-time or Term R	- Term 12 Academic reaching Start, full-time of Term K
	Additional members
Additional members	Director of the Institut Marcelle et Louis Desrochers pour le
Director of the Institut Marcelle et Louis Desrochers pour le	Patrimoine et les Recherches Transdiciplinaires en Francophonies
Patrimoine et les Recherches Transdiciplinaires en Francophonies	Canadiennes et Internationales
Canadiennes et Internationales	Assistant Dean, Academic Administration
Assistant Dean, Academic Administration	Assistant Dean, Operations and Corporate Support
Assistant Dean, Operations and Corporate Support Director, Contro Collégial de l'Alberta	Director, Centre Collégial de l'Alberta Director of the Dibliathòrus Saint Jean Output Director of the Dibliathòrus Sai
 Director, Centre Collégial de l'Alberta Director of the Bibliothèque Saint-Jean 	 Director of the Bibliothèque Saint-Jean Four students total appointed by the Student's Association to
One student per program (BA, BEd, BSc) appointed by the	represent the BA, BEd, BSc, and Bilingual (Business, Nursing, and
Association des universitaires de la Faculté Saint Jean	Engineering) degrees respectively.
 One student appointed by the graduate students of the Faculté 	 One student appointed by the graduate students of the Faculté Saint-
Saint-Jean	Jean
One part-time Academic Teaching Staff (category A2.2 UAPPOL Requisitement Religion)	President of the Graduate Students Association
Recruitment Policy) Registrar or representative	One part-time Academic Teaching Staff (category A2.2 UAPPOL Recruitment Policy)
Dean of the Faculty of Science or designee	Registrar or representative
Dean of the Faculty of Arts or designee	Dean of the Faculty of Science or designee
 Dean of the Faculty of Education or designee 	 Dean of the Faculty of Arts or designee
Dean of the Faculty of Nursing or designee	Dean of the Faculty of Education or designee
Dean of the Faculty of Agricultural, Life and Environment Sciences Agricultural	Dean of the Faculty of Nursing or designee Page of the Faculty of Agricultural Life and Environment Sciences or
or designee Dean of the Faculty of Business or designee	 Dean of the Faculty of Agricultural, Life and Environment Sciences or designee
Dean of the Faculty of Augustana or designee	Dean of the Faculty of Business or designee
One representative of the Association canadienne-française de	Dean of the Faculty of Augustana or designee
l'Alberta	One representative of the Association canadienne-française de
One representative of the Alberta Teachers' Association	l'Alberta
 One representative of Canadian Parents for French One representative from Alberta French Language Education 	 One representative of the Alberta Teachers' Association One representative of Canadian Parents for French
Consortium	One representative of Canadian Parents for French One representative from Alberta French Language Education
One representative of the Fédération des conseils scolaires	Consortium
francophones de l'Alberta	One representative of the Fédération des conseils scolaires
One representative from La Société Radio-Canada	francophones de l'Alberta
One representative of the Francophonie albertaine plurielle	 One representative from La Société Radio-Canada One representative of the Francophonie albertaine plurielle
Character (see attack	
Observers (non-voting) Secretary to the Council, designated by the Dean	Observers (non-voting)
All other persons attending a Council meeting	Secretary to the Council, designated by the Dean
The same production of a country meeting	All other persons attending a Council meeting

ACTUEL PROPOSÉ

CONSEIL DE LA FACULTÉ SAINT-JEAN

COMPOSITION

Ex officio

- Doyen (président)
- Président de l'Université de l'Alberta
- Vice-doyen principal
- Tous les membres permanents du personnel académique de la Faculté (catégorie A1.0)
- Les ATS Term 12, temps plein ou Term R

Membres additionnels

- Directeur de l'Institut Marcelle et Louis Desrochers pour le Patrimoine et les Recherches Transdisciplinaires en Francophonies Canadiennes et Internationales
- Doyen adjoint, gestion des études
- Doyen adjoint, opérations et soutien corporatif
- Directeur du Centre Collégial de l'Alberta
- Directeur de la Bibliothèque Saint-Jean
- Un représentant étudiant de chaque programme (BA, BEd, BSc), nommé par l'Association des universitaires de la Faculté Saint-Jean
- Un représentant des chargés de cours temps partiel (catégorie A2.2 UAPPOL Recruitment Policy)
- Un étudiant nommé par les étudiants du 2e cycle de la Faculté Saint-Jean
- Registraire de l'Université ou son représentant
- Doyen de la Faculty of Science ou son délégué
- Doyen de la Faculty of Arts ou son délégué
- Doyen de la Faculty of Education ou son délégué
- Doyen de la Faculty of Nursing ou son délégué
- Doyen de la Faculty of Agricultural, Life and Environmental Sciences ou son délégué
- Doyen de la Faculty of Business ou son délégué
- Doyen de la Faculty of Augustana ou son délégué
- Un représentant de l'Association canadienne-française de l'Alberta
- Un représentant de l'Alberta Teachers' Association
- Un représentant de Canadian Parents for French
- Un représentant de Alberta French Language Education Consortium
- Un représentant de la Fédération des conseils scolaires francophones de l'Alberta
- Un représentant de la Société Radio-Canada
- Un représentant de la Francophonie albertaine plurielle

Observateurs (sans droit de vote)

- Le secrétaire du conseil, désigné par le doyen
- Toute autre personne qui assiste à une réunion du conseil

CONSEIL DE LA FACULTÉ SAINT-JEAN

COMPOSITION

Ex officio

- Doyen (président)
- Président de l'Université de l'Alberta
- Vice-doyen principal
- Tous les membres permanents du personnel académique de la Faculté (catégorie A1.0)
- Les ATS Term 12, temps plein ou Term R

Membres additionnels

- Directeur de l'Institut Marcelle et Louis Desrochers pour le Patrimoine et les Recherches Transdisciplinaires en Francophonies Canadiennes et Internationales
- Doyen adjoint, gestion des études
- Doyen adjoint, opérations et soutien corporatif
- Directeur du Centre Collégial de l'Alberta
- Directeur de la Bibliothèque Saint-Jean
- Quatre étudiants au total nommés par l'Association des étudiants pour représenter les diplômes de BA, BEd, BSc et bilingues (Sciences infirmières, Administration des affaires, ingénierie) respectivement.
- Un représentant des chargés de cours temps partiel (catégorie A2.2 UAPPOL Recruitment Policy)
- Un étudiant nommé par les étudiants du 2e cycle de la Faculté Saint-Jean

Président de l'Association des étudiant.es aux cycles supérieurs

- Registraire de l'Université ou son représentant
- Doyen de la Faculty of Science ou son délégué
- Doyen de la Faculty of Arts ou son délégué
- Doyen de la Faculty of Education ou son délégué
- Doyen de la Faculty of Nursing ou son délégué
- Doyen de la Faculty of Agricultural, Life and Environmental Sciences ou son délégué
- Doyen de la Faculty of Business ou son délégué
- Doyen de la Faculty of Augustana ou son délégué
- Un représentant de l'Association canadienne-française de l'Alberta
- Un représentant de l'Alberta Teachers' Association
- Un représentant de Canadian Parents for French
- Un représentant de Alberta French Language Education Consortium
- Un représentant de la Fédération des conseils scolaires francophones de l'Alberta
- Un représentant de la Société Radio-Canada
- Un représentant de la Francophonie albertaine plurielle

Observateurs (sans droit de vote)

- Le secrétaire du conseil, désigné par le doyen
- Toute autre personne qui assiste à une réunion du conseil



FINAL Item No. 6

Governance Executive Summary Action Item

Agenda Title	Proposed Changes to the Composition of Faculte Saint-Jean's	
	Dean Selection Committee	

Motion

THAT the GFC Executive Committee, under delegated authority from GFC, approve the proposed changes to the FSJ Dean Selection Committee Composition, as recommended by Faculte Saint-Jean Faculte Council, and as outlined in Attachment 1, to be effective immediately.

Item

Action Requested	
Proposed by	Donia Mounsef, Vice-Chair of Faculte Council
Presenter(s)	Donia Mounsef, Vice-Chair of Faculte Council

Details

Provost and Vice-President (Academic)
To make amendments to the Campus Saint-Jean Dean Selection Committee in UAPPOL.
The proposed changes to section d aim to ensure a more balanced representation of faculty members on the committee and to reflect the actual situation at Campus Saint-Jean: - the majority of CSJ students are in Education; - there are no longer "sections" in the academic organizational structure; - there are no librarians (A1.4) in the employ of CSJ. The proposed changes to section e updates the staff categories in accordance with current usage in UAPPOL and Academic Agreements and takes into account that there are ATS members in both units (FSJ and CCA) of Campus Saint-Jean.
<this by="" for="" governance="" is="" only="" outline="" process.="" section="" to="" university="" use=""></this>

Engagement and Routing (Include meeting dates)

Consultation and Stakeholder Participation (parties who have seen the	 Those who are actively participating: GFC Executive Committee
roposal and in what capacity) <for governance="" information="" on="" participation="" protocol="" resources="" section="" see="" student="" the=""></for>	Those who have been consulted: • Faculte Council, Faculte Saint-Jean
	Those who have been informed: • Faculte Saint-Jean
Approval Route (Governance) (including meeting dates)	Faculte Council: August 20, 2021 GFC Executive Committee: September 13, 2021 (final approval)



GFC EXECUTIVE COMMITTEE

For the Meeting of September 13, 2021

Item No. 6

Alignment with For the Public Good	BUILD a diverse, inclusive community of exceptional students, faculty, and staff from Alberta, Canada, and the world.		
Alignment with Core Risk Area	Please note below the specific institutional risk(s) this proposal is addressing.		
	☐ Enrolment Management ☐ Relationship with Stakeholders		
	□ Reputation		
	☐ Funding and Resource Management	☐ Research Enterprise	
	☐ IT Services, Software and Hardware	☐ Safety	
	□ Leadership and Change	☐ Student Success	
	☐ Physical Infrastructure		
Legislative Compliance and	PSLA		
jurisdiction	GFC Terms of Reference		
	GFC Executive Committee Terms of Reference		
	UAPPOL: Faculty Deans Selection Procedure Appendix A: Dean		
	Selection Committees for Individual Faculties		

1. Attachment 1: Proposed Changes to the Faculte Saint-Jean Dean Selection Committee Composition as approved by Faculte Council

Prepared by: Andrea Patrick, Selection and Review Initiatives Manager, Office of the Provost and Vice-President (Academic), apatrick@ualberta.ca and Renee Johnson, Executive Assistant, Office the Dean of Campus Saint-Jean, adjdoyen@ualberta.ca

GFC EXECUTIVE COMMITTEE: ATTACHMENT 1

Proposed Changes to the Composition of FSJ's Dean Selection Committee Approved by Faculte Council August 20, 2021

ACTUAL PROPOSED 17) FACULTÉ SAINT-JEAN 17) FACULTÉ SAINT-JEAN

The selection committee shall consist of the following voting members:

- a) Provost and Vice-President (Academic), or designee, Chair.
- b) Vice-President (Research), or designee, Vice-Chair.
- c) Vice-Provost and Dean of the Faculty of Graduate Studies and Research, or designee.
- d) Four (4) full-time continuing faculty members (Category A1.1), one from each of the sections at Faculté Saint Jean (Arts and Languages, Education, Sciences, Social Sciences) elected by the Faculty Council and one (1) full-time continuing academic staff member (Categories A1.2, A1.3 or A1.4) elected by that Faculty Council.
- e) One (1) contract academic staff instructor (category A2.1) to be elected by contract academic staff in the Faculté Saint-Jean.
- f) Two (2) full-time students from the Faculty concerned. When either graduate students or undergraduate students outnumber their counterparts by more than 20:1, both representatives shall be from the larger group. [Note: As of 1996 this ratio means that there will be one undergraduate student and one graduate student on all committees except Law and Faculté Saint-Jean (where each will have two undergraduates).]

The undergraduate student representative(s) will be elected by L'Association des Universitaires de la Faculte Saint-Jean. Once elected, the name(s) and contact information of these student representative(s) must be forwarded by L'Association des Universitaires de la Faculte Saint-Jean to the

The selection committee shall consist of the following voting members:

- a) Provost and Vice-President (Academic), or designee, Chair.
- b) Vice-President (Research), or designee, Vice-Chair.
- c) Vice-Provost and Dean of the Faculty of Graduate Studies and Research, or designee.
- d) Five (5) full-time continuing faculty members (Category A1.1), two from the Education area of teaching and research and one from each of the Arts and Languages, Sciences, and Social Sciences area of teaching and research elected by the Faculty Council and one (1) full-time continuing academic staff member (Categories A1.2 or A1.3) elected by that Faculty Council.
- e) One (1) Academic Teaching Staff member (category A2.1) to be elected by academic teaching staff in the Campus Saint-Jean.
- f) Two (2) full-time students from the Faculty concerned. When either graduate students or undergraduate students outnumber their counterparts by more than 20:1, both representatives shall be from the larger group. [Note: As of 1996 this ratio means that there will be one undergraduate student and one graduate student on all committees except Law and Faculté Saint-Jean (where each will have two undergraduates).]

The undergraduate student representative(s) will be elected by L'Association des Universitaires de la Faculte Saint-Jean. Once elected, the name(s) and contact information of these student representative(s) must be forwarded by L'Association des Universitaires de la Faculte Saint-Jean to the

Faculty Office, and the Students' Union. If L'Association is unable to fill the required number of undergraduate students, then the Students' Union will be responsible for the selection of the undergraduate representatives.

If the 20:1 ratio is no longer met, then one (1) full-time graduate student representative(s) shall be elected by the organized Faculty Graduate Student Association, by whatever means the organization deems suitable, and shall replace the second undergraduate representative. This name shall be forwarded to the Graduate Students' Association and the representative will be ratified by the Graduate Students' Association Council. If no Faculty Graduate Student Association exists, the Graduate Students' Association shall be responsible for forwarding a name to the Graduate Students' Association Council for ratification.

- g) Three (3) representatives of the appropriate professional or community associations: one (1) of the Alberta Teachers' Association and two (2) of the community associations already represented at the Faculty Council.
- h) One (1) full-time member of the support staff (Category S1.0 or S2.0) from the Faculty concerned, elected by the full-time support staff (Category S1.0 or S2.0) in that Faculty.

The Provost and Vice-President (Academic) shall be responsible for directing the election of any support staff member serving on a selection committee described in the Selection of Faculty Deans Procedure and the Review of Faculty Deans Procedure.

i) One (1) academic staff representative from Category A1.0, from outside the Faculty concerned, elected by GFC.

Faculty Office, and the Students' Union. If L'Association is unable to fill the required number of undergraduate students, then the Students' Union will be responsible for the selection of the undergraduate representatives.

If the 20:1 ratio is no longer met, then one (1) full-time graduate student representative(s) shall be elected by the organized Faculty Graduate Student Association, by whatever means the organization deems suitable, and shall replace the second undergraduate representative. This name shall be forwarded to the Graduate Students' Association and the representative will be ratified by the Graduate Students' Association Council. If no Faculty Graduate Student Association exists, the Graduate Students' Association shall be responsible for forwarding a name to the Graduate Students' Association Council for ratification.

- g) Three (3) representatives of the appropriate professional or community associations: one (1) of the Alberta Teachers' Association and two (2) of the community associations already represented at the Faculty Council.
- h) One (1) full-time member of the support staff (Category S1.0 or S2.0) from the Faculty concerned, elected by the full-time support staff (Category S1.0 or S2.0) in that Faculty.

The Provost and Vice-President (Academic) shall be responsible for directing the election of any support staff member serving on a selection committee described in the Selection of Faculty Deans Procedure and the Review of Faculty Deans Procedure.

i) One (1) academic staff representative from Category A1.0, from outside the Faculty concerned, elected by GFC.



FINAL Item No. 7

Governance Executive Summary Action Item

Agenda Title	Proposed Revisions to Terms of Reference – General Faculties	
	Council	

Motion

THAT General Faculties Council approve, as recommended by the GFC Executive Committee, the proposed changes to the General Faculties Council Terms of Reference as set forth in Attachment 1, to take effect upon approval.

Item

Action Requested		
Proposed by	General Faculties Council	
Presenter(s)	Bill Flanagan, Chair, General Faculties Council (GFC)	

Details

Office of Administrative Responsibility	General Faculties Council	
The Purpose of the Proposal is (please be specific)	The proposal is before the Executive Committee to discuss proposed revisions to the terms of reference for General Faculties Council (GFC) to amend the composition of GFC to include College Deans.	
Executive Summary (outline the specific item – and remember your audience)	On December 11, 2020, the Board of Governors approved the creation of the three new colleges and the college dean positions. The position description approved by the Board Human Resources and Compensation Committee on January 12, 2021 indicates that College Deans are responsible for leadership of the shared administrative and academic services of the College, leading the development of a collective vision for the College as well as fostering interdisciplinary scholarship and academic programming within the College. Given the importance of their role to the academic mission of the University, GFC is asked to consider adding the three College deans responsible for the College of Health Sciences, the College of Natural & Applied Sciences, and the College of Social Sciences & Humanities as appointed members as set out in their Terms of Reference. As a self-governing body, GFC has added appointed members to its composition to deal with, discern, and discuss items. GFC currently has	
	158 members, 84 are statutory members named in the <i>Post-Secondary Learning Act</i> , the remaining 74 are appointed members added by GFC over the years. The addition of three College Deans as appointed members will increase the size of GFC to 161 members.	
Supplementary Notes and context	The size of GFC was a matter of concern discussed in the Report of the ad hoc Committee on Academic Governance including Delegated Authority recommended that the composition of General Faculties Council be reviewed on or before April 2019 with the intention of decreasing its size, keeping in mind the parameters of the PSLA. During consultations concerning the composition of GFC in Spring, 2019, there was general support for the addition of new members including an elected member of the Post-Doctoral Fellows Association and the President of St Stephen's College (consistent with the President of St	

GFC EXECUTIVE COMMITTEE





Item No. 7

Joseph's College who was already an appointed member of GFC).
Committees also discussed the importance of having the right people at
the table to discuss the items before GFC.

Engagement and Routing (Include meeting dates)

Consultation and Stakeholder Participation (parties who have seen the proposal and in what capacity) <for governance="" information="" on="" participation="" protocol="" resources="" section="" see="" student="" the=""></for>	 Those who are actively participating: College Deans General Faculties Council GFC Executive Committee Those who have been consulted: Dean's Council College Council of Deans Those who have been informed: •
Approval Route (Governance) (including meeting dates)	September 13, 2021 – GFC Executive Committee (for recommendation) September 20, 2021 – GFC (for approval)

Strategic Alignment

Alignment with For the Public Good	Objective 21: Encourage continuous improvement in administrative, governance, planning, and stewardship systems, procedures, and policies that enable students, faculty, staff, and the institution as a whole to achieve shared strategic goals.		
Alignment with Core Risk Area	Please note below the specific institutional risk(s) this proposal is addressing.		
	☐ Enrolment Management	☐ Relationship with Stakeholders	
	☐ Faculty and Staff	⊠ Reputation	
	☐ Funding and Resource Management	☐ Research Enterprise	
	☐ IT Services, Software and Hardware ☐ Safety		
	□ Leadership and Change □ Student Success		
	☐ Physical Infrastructure		
Legislative Compliance and jurisdiction	Post-Secondary Learning Act		

Attachments (each to be numbered 1 - 2)

- 1. Proposed GFC terms of reference
- 2. Position Description for College Dean

Prepared by: Kate Peters, Secretary to General Faculties Council, peters3@ualberta.ca

Item No. 7

UNIVERSITY OF ALBERTA UNIVERSITY GOVERNANCE

GENERAL FACULTIES COUNCIL Terms of Reference

1. Mandate and Role of the Committee

The University of Alberta is governed bicamerally by the Board of Governors and General Faculties Council (GFC); they share and balance power within the University and are called upon to provide both oversight and strategic vision. The proper functioning of the Board and GFC are essential to the university's institutional autonomy and the processes of collegial academic governance.

GFC is the University's senior academic governing body defined in the *Post-Secondary Learning Act* (*PSLA*) and is responsible for the *academic affairs* of the University, subject to the authority of the Board of Governors. The Board of Governors has primary responsibility for the business affairs of the institution.

2. Areas of Responsibility

General Faculties Council (GFC) operates by authority of the Post-Secondary Learning Act (PSLA). The PSLA allows GFC to delegate its responsibilities to GFC standing committees and other persons.

GFC has delegated authority on many matters to GFC standing committees, faculty councils, officials of the University, and other bodies (see Section 6), thus allowing it to focus on high level strategic items of academic significance which include, but are not limited to:

- high level strategic and academic stewardship policy issues or matters of significant academic consequence to the University;
- alterations to the mandate, terms of reference, composition, or structure of a Standing Committee;
- those things which a Standing Committee considers to be of major strategic significance to or long-term impact on the University;
- those matters on which, in the opinion of a Standing Committee chair, there has been a strong division of opinion within the Standing Committee; and
- issues in which there is a lack of clarity as to which Standing Committee is responsible.

3. Composition

Voting Members (159)

Statutory:

Ex-officio (27) - PSLA, Sec 23(a)

- President, Chair
- Vice-Presidents (6)
- Dean of each Faculty (18)
- Vice-Provost and Chief Librarian
- Vice-Provost and University Registrar

Statutory Student Members (3) – PSLA, Sec 23(c)

- 2 students nominated by the Students' Union
- 1 student nominated by the Graduate Students' Association

Elected members (54) – PSLA, Sec 23(b)

- full-time academic staff (A1.1 and A1.6) elected by Faculty/School Council in the numbers assigned by GFC



GENERAL FACULTIES COUNCIL

Terms of Reference

<u>Appointed</u> -- PSLA, Sec 23 (d): Elected Students

- undergraduate students (40)
- graduate students (14)

Other appointees (21)

- Vice-Provost and Dean of Students, or delegate
- President of AASUA
- President of St. Joseph's College, or delegate
- Principal of St. Stephen's College, or delegate
- 1 representative from Chairs' Council
- Board of Governors Representatives (6)
 - 1 academic staff member, nominated to the Board by GFC
 - 1 academic staff member, nominated to the Board by AASUA
 - 2 undergraduate students, nominated to the Board by the Students' Union
 - 1 graduate student, nominated to the Board by the Graduate Students' Association
 - 1 non-academic staff, nominated to the Board by NASA
- 2 non-academic staff; elected by NASA, up to 1 may be from excluded category
- 1 APO/FSO Representative, elected by AASUA
- 2 Academic Teaching Staff (ATS), elected by AASUA
- 3 library academic staff elected by the academic staff of the University Library
- 1 Postdoctoral Fellow, elected by the Postdoctoral Fellows Association
- 1 elected Management and Professional Staff (MAPS) representative, election conducted by University Governance
- 3 College Deans

Reapportionment of elected faculty and student seats takes place every three years with at least one faculty and one student per Faculty.

Each Faculty shall adopt a method of election for their respective elected faculty representatives to GFC. Academic staff members serve three year terms, elected individuals may serve more than one term. Faculties may elect members to serve one- or two-year terms in order to provide overlapping terms. Persons on leave normally do not serve.

Elected students are elected in accordance with the principles approved by GFC February 3, 1971. Student members serve a one year term, elected individuals may serve more than one term.

The President will chair GFC. In the absence of the President, GFC will be chaired by the Provost or by the Dean serving on the GFC Executive Committee.

Non-voting Members

- University Secretary
- GFC Secretary

4. Delegated Authority from the Board of Governors

Should be reviewed at least every three years and reported to GFC and the Board.

4.1 <u>Physical Testing and Immunization of Students</u> - individual Faculty regulations (sub-delegated to GFC Academic Standards Committee)

UNIVERSITY OF ALBERTA UNIVERSITY GOVERNANCE

GENERAL FACULTIES COUNCIL Terms of Reference

- 4.2 General Space Programs for academic units (sub-delegated to GFC Facilities Development Committee)
- 4.3 Proposals concerning the design and use of all new facilities and the repurposing of existing facilities (sub-delegated to GFC Facilities Development Committee)

5. Responsibilities Additional to Delegated Authority

5.1 Receive an information session on the proposed budget each year just prior to being introduced to the Board approval process, and receive information on the budget, however 'soft', at the first GFC meeting in September.

6. Delegations from General Faculties Council

Should be reviewed at least every three years and reported to GFC.

6.1 The PSLA allows GFC to delegate its responsibilities to GFC standing committees and other persons. Specific delegations from GFC are outlined in the following:

GFC Delegations

7. Limitations to Authority

GFC is subject to the authority of the Board of Governors

8. Reporting

GFC reports regularly to the Board of Governors with respect to its activities and decisions through the GFC nominee to the Board of Governors.

9. Definitions

<u>Reapportionment</u> - The process by which the number of members that may be elected by each Faculty is determined. This number elected faculty members shall be proportional to the number of faculty members in each Faculty. The number of elected undergraduate student members shall be proportional to the number of undergraduate students in each Faculty. It is, in effect, a "representation-by-population" system. Reapportionment occurs every three years.

<u>Academic staff</u> – as defined by the <u>Recruitment Policy (Appendix A) Definition and Categories of Academic Staff, Administrators and Colleagues</u> in UAPPOL

Non-Academic staff – as defined by the Recruitment Policy (Appendix B) Definition and Categories of Support Staff in UAPPOL

AASUA - Association of Academic Staff University of Alberta

NASA - Non-Academic Staff Association

10. Links

Procedure for Reapportionment



GENERAL FACULTIES COUNCIL Terms of Reference

GFC Apportionment Table

Post-Secondary Learning Act (2003)

Approved by General Faculties Council: April 29, 2019



POSITION DESCRIPTION COLLEGE DEAN

Reporting to the Provost and Vice-President (Academic), the College Dean is responsible for leadership of the shared administrative and academic services of the College, leading the development of a collective vision for the College as well as fostering interdisciplinary scholarship and academic programming within the College. The College Dean serves as Chair of the College Council of Deans, provides regular reporting to the Council of Deans, sits on Deans' Council, and is a senior administrator of the University. The College Dean, in consultation with the Provost and the College Council of Deans, cultivates a respectful and inclusive environment in which College- and University-level collaborations thrive.

LEADERSHIP

- Demonstrates a high level of personal and professional integrity and commitment to the University and its values. Sets an appropriate leadership tone by modeling ethical, respectful, inclusive, and collegial conduct.
- Implements pathways and addresses barriers to equity, diversity, and inclusion in all activities of the College.
- In consultation with the College Council of Deans, and as Chair of the College Council of Deans, inspires a shared vision of the College in support of the University's Mission and Values.
- Through an inclusive consultation and decision making process, which includes regular reporting to the Council of Deans, is a leader in the planning process for the College, initiating discussion, defining College priorities, and developing and articulating the College vision.
- Communicates the College's vision to the senior administration of the University to enhance understanding and build support for the College's unique place within the University community.
- Develops and leads a strong team of staff who provide the shared administrative services that support the College and its Faculties in collaboration with the Vice-President portfolios.
- Fosters a culture of excellence, efficiency, innovation, collaboration, engagement, commitment, responsibility and accountability throughout the College.
- Promotes opportunities for collaboration of programs across the College and University. Contributes to effective, collaborative relations with staff and student associations.
- Provides strong leadership within a shared-governance structure. Builds trust through openness,transparency, and accountability.

RESEARCH AND SCHOLARLY ACTIVITY

- Demonstrates sound intellectual leadership.
- Promotes excellence and integrity in research and scholarly activity
- Fosters a climate that encourages interdisciplinarity and collaboration across the College and the University.
- Works with the Faculty Deans to increase research funding support from international, federal and provincial agencies, while demonstrating resourcefulness and creativity in identifying alternative funding sources in collaboration with the Vice-President, Research and Innovation.
- Plays a partner role with Faculty Deans in developing research contracts, exchanges and collaborative initiatives with other local, provincial, national and international institutions.
- As appropriate, builds and enhances research infrastructure that supports strategic priorities and common activities within the College.

ADVOCACY

- Builds effective relationships, promotes and advocates for the University and College to a broad spectrum of constituents, including senior administration, faculty members, students, other community leaders, agencies and key institutions regionally, nationally and internationally.
- Builds effective partnerships with other Colleges and Faculties for broader initiatives.
- Promotes meaningful mechanisms within the College for engaging scholarship with communities.

TEACHING AND LEARNING

- Convenes and supports the Faculty Deans in the development of interdisciplinary programming, common learning resources and facilities and shared course delivery.
- Works with the College Council of Deans to build strategic recruitment and retention plans for students.

FACULTY AND STAFF RELATIONS

- Plans and prioritizes human resource needs for College-level administration of shared services
- Establishes strategies to enhance the College's ability to compete in the recruitment and retention of high caliber faculty and staff.
- Is accessible and fair in dealing with personnel issues, and follows effective, transparent processes.
- Builds an environment of collegiality in which faculty, students and the broader community jointly participate in and benefit from the unique nature of the College.
- Actively identifies and attends to issues of equity and inclusion.

ADMINISTRATION

- Ensures compliance with University policies and procedures and collaborates in the development of more fair, efficient and consistent administrative processes and systems.
- Oversees the preparation, management and monitoring of the planning and budgeting processes within the College. Demonstrates financial acumen in preparing, managing and balancing budgets; ensures fiscally responsible use of funds and transparent financial processes.
- Ensures the effective and efficient use of resources (human, financial, information, and material).
- Exercises good judgment in the management of change and risk.

UNIVERSITY RELATIONS AND ADVANCEMENT

- Works with the College Council of Deans to attract College-level partnerships and resources by building stronger linkages with the municipal, provincial, national and international community, education and research institutions, governments, non-governmental organizations and the private sector. Pro-actively looks for new challenges and funding sources to foster excellence and facilitate excellence.
- Supports the Faculty Deans in their advancement activities and leads fund development to support College-level initiatives. Acts as steward of gifts granted to the College.

ADDITIONAL RESPONSIBILITIES SPECIFIC TO COLLEGE

TBD



FINAL Item No. 8

Governance Executive Summary Action Item

Agenda Title	Establishment of the GFC Executive Subcommittee on Governance	
	and Procedural Oversight (Exec GPO)	

Motion

THAT the GFC Executive Committee establish the Subcommittee on Governance and Procedural Oversight and approve the Terms of Reference as set forth in Attachment 1.

Item

Action Requested	
Proposed by	University Governance
Presenter(s)	Bill Flanagan, President & Vice-Chancellor and Chair, GFC Executive Committee
	Kate Peters, Secretary to General Faculties Council (GFC) and Manager, GFC Services

Details

Details	
Office of Administrative Responsibility	General Faculties Council
The Purpose of the Proposal is (please be specific)	Pursuant to their delegated authority from General Faculties Council over governance procedural oversight, GFC Executive is asked to consider a proposal to establish a standing subcommittee. If approved, the Executive Subcommittee on Governance and Procedural Oversight will carry out the work related to this delegation and make recommendations to the GFC Executive Committee.
Executive Summary (outline the specific item – and remember your audience)	GFC Executive Committee established an <i>ad hoc</i> Governance Procedural Review Committee in February, 2021 and the committee was disbanded with thanks after completing their work in June, 2021. One of the tasks assigned to the <i>ad hoc</i> committee was to examine the scope of work involved in the regular 3-year review of terms of reference for GFC standing committees and guiding documents. The <i>ad hoc</i> Review Committee recommended that GFC Executive Committee strike a standing subcommittee to do this work.
	GFC Executive Committee reviewed the draft terms of reference for the new subcommittee at their June, 2021 meeting. If approved, the GFC Secretary would communicate with GFC to solicit applications to fill the seats on the subcommittee. The Nominating Committee would receive these applications and make recommendations to GFC in accordance with the Membership Replenishment Procedures.
	Attachment 2 sets out the timelines for review of GFC documents and standing committee terms of reference.
Supplementary Notes and	<this by="" for="" governance="" is="" only="" outline<="" section="" td="" to="" university="" use=""></this>
context	governance process.>

Engagement and Routing (Include meeting dates)







Item No. 8

Consultation and Stakeholder Participation (parties who have seen the proposal and in what capacity) <for governance="" information="" on="" participation="" protocol="" resources="" section="" see="" student="" the=""></for>	 Those who are actively participating: GFC Executive Committee's ad hoc Governance Procedural Review Committee GFC Executive Committee Those who have been consulted: The Vice-Provost and University Registrar The Presidents of the Student's Union and the Graduate Student's Association GFC Nominating Committee Those who have been informed:
Approval Route (Governance) (including meeting dates)	GFC Executive Committee, September 13, 2021

Strategic Alignment

Alignment with For the Public	Please note the Institutional Strategic Plan objective(s)/strategies the		
Good	proposal supports.		
Alignment with Core Risk Area	Please note below the specific institutional risk(s) this proposal is addressing.		
	☐ Enrolment Management	☐ Relationship with Stakeholders	
	☐ Faculty and Staff	☐ Reputation	
	☐ Funding and Resource Management	☐ Research Enterprise	
	☐ IT Services, Software and Hardware	☐ Safety	
	□ Leadership and Change	☐ Student Success	
	☐ Physical Infrastructure		
Legislative Compliance and	GFC Executive Terms of Reference		
jurisdiction	The final report of the Ad Hoc Committee on Academic Governance		
	including Delegated Authority		

Attachments (each to be numbered 1 - 2)

- 1. Attachment 1 (page(s) 1-2) GFC Executive Subcommittee on Governance and Procedural Oversight (Exec GPO) Terms of Reference
- 2. Attachment 2 (page(s) 1 1) Timelines for Review of GFC Guiding Documents and Terms of Reference

Prepared by: Kate Peters, Secretary to General Faculties Council, peters3@ualberta.ca



GFC EXECUTIVE SUBCOMMITTEE ON GOVERNANCE & PROCEDURAL OVERSIGHT

Terms of Reference

 Mandate and Role of the Committee – The GFC Executive Subcommittee on Governance and Procedural Oversight (Exec GPO) is a standing subcommittee of GFC Executive charged with Governance Procedural Oversight including delegations of authority, issues that arise with Meeting Procedural Rules, and regular 3-year reviews of GFC's Guiding Documents and terms of reference for GFC and GFC Standing Committees.

2. Areas of Responsibility

Review and recommend changes to GFC Executive Committee on:

- GFC and Standing Committee Terms of Reference
- Principles for GFC Standing Committee Composition
- Principles of GFC Delegation of Authority
- GFC Meeting Procedural Rules
- GFC Roles and Responsibilities of Members

3. Composition

Voting Members (9)

Ex-officio (4)

- President and Vice-Chancellor, or delegate, Chair
- Vice-Provost and University Registrar
- President, Students' Union
- President, Graduate Students' Association

Elected by GFC (5)

Preference to GFC members concurrently serving on a GFC Standing Committee

- 3 academic staff (A1.1, 1.5, 1.6, 1.7) from GFC (One member will be elected by the committee to serve as Vice-Chair)
- 2 appointed members of GFC

Non-voting Members (2)

- University Secretary
- GFC Secretary

4. Delegated Authority from General Faculties Council

Should be reviewed at least every three years and reported to GFC.

None

5. Responsibilities Additional to Delegated Authority

- 5.1 To conduct regular 3-year reviews of GFC's Guiding Documents and terms of reference for GFC and GFC Standing Committees.
- 5.2 To recommend to GFC Executive Committee on proposals for changes to:
 - a. GFC and Standing Committee Terms of Reference, including delegations of authority
 - b. Principles for GFC Standing Committee Composition
 - c. Principles of GFC Delegation of Authority
 - d. GFC Meeting Procedural Rules

GFC EXECUTIVE SUB-COMMITTEE ON GOVERNANCE & PROCEDURAL OVERSIGHT

Terms of Reference

e. GFC Roles and Responsibilities of Members

6. Sub-delegations

Should be reviewed at least every three years and reported to GFC.

None

7. Limitations to Authority

The following further refines or places limitations on authorities held by or delegated to the Exec GPO:

None

8. Reporting to GFC

The Committee should regularly report to GFC Executive with respect to its activities and decisions.

9. Definitions

<u>Academic staff</u> – as defined by the <u>Recruitment Policy (Appendix A) Definition and Categories of Academic Staff</u>, Postdoctoral Fellows, Academic Colleagues and Excluded Academic Staff

<u>Appointed members of GFC</u> - Including Elected Students and Other Appointees as set forth in the <u>Post-Secondary Learning Act</u>, Sec 23(d)

10. Links

GEC Delegations of Authority
Principles of GEC Delegation of Authority
Principles for GEC Standing Committee Composition
GEC Meeting Procedural Rules
GEC Roles and Responsibilities of Members
Approved by GEC Executive Committee: [date]

Timelines for review of GFC documents and Terms of Reference:

Document	Approval Date	Review Date
Principles for GFC Delegation of Authority	Apr 21, 2017	April 2020 (past due)
Principles for GFC Standing Committee Composition	Apr 21, 2017	April 2020 (past due)
Roles and Responsibilities of Members	Apr 21, 2017	April 2020 (past due)
Meeting Procedural Rules	Ap 21, 2017	April 2020 (past due)
GFC Facilities Development Committee Terms of Reference (ToR)	Oct 30, 2017	October 2020 (past due)
GFC Student Conduct Policy Committee ToR	Oct 30, 2017	October 2020 (past due)
GFC Nominating Committee ToR	Apr 30, 2018	April 2021 (past due)
GFC University Teaching Awards Committee ToR	Nov 26, 2018	November 2021
GFC Undergraduate Awards and Bursaries Committee ToR	Jan 28, 2019	January 2022
GFC Executive Committee ToR	Feb 25, 2019	February 2022
Council on Student Affairs ToR	Feb 25, 2019	February 2022
GFC Academic Standards Committee ToR (committee disbanded as of Sep 1, 2020)	Mar 18, 2019	N/A
GFC Academic Planning Committee ToR	Apr 29, 2019	April 2022
General Faculties Council ToR	Apr 29, 2019	April 2022
GFC Committee on the Learning Environment ToR	Nov 25, 2019	November 2022
GFC Programs Committee ToR	May 25, 2020	May 2023



FINAL Item No. 15

Governance Executive Summary Action Item

Agenda Title	Draft Agenda for the Meeting of General Faculties Council

Motion

THAT the GFC Executive Committee approve, under delegated authority from General Faculties Council, the Agenda for the September 20, 2021 meeting of General Faculties Council, as set forth in Attachment 1.

Item

Action Requested	
Proposed by	Bill Flanagan, President and Chair, GFC Executive Committee
Presenter(s)	Bill Flanagan, President and Chair, GFC Executive Committee

Details

Responsibility	GFC Executive Committee	
The Purpose of the Proposal is (please be specific)	To approve the Agenda for the General Faculties Council meeting to be held on Monday, September 20, 2021.	
Executive Summary (outline the specific item – and remember your audience)	The GFC Executive Committee is responsible for the approval of the agenda for all regular and special meetings of General Faculties Council, ensuring items are ready to be presented to GFC and are ordered and timed appropriately.	
Supplementary Notes		

Engagement and Routing (Include meeting dates)

	Those who are actively participating:	
Consultation and Stakeholder	Bill Flanagan, President and Vice-Chancellor and Chair, GFC Executive	
Participation	Committee	
(parties who have seen the	Office of the President	
proposal and in what capacity)	Office of the Provost and Vice-President (Academic)	
	University Governance	
	GFC Executive Committee	
Approval Route (Governance)	GFC Executive Committee – September 13, 2021	

Strategic Alignment

Alignment with For the Public Good	Objective 21		
Alignment with Institutional Risk Indicator	Please note below the specific institutional risk(s) this proposal is addressing.		
	☐ Enrolment Management	☐ Relationship with Stakeholders	
	☐ Faculty and Staff	☐ Reputation	
	☐ Funding and Resource Management	☐ Research Enterprise	
	☐ IT Services, Software and Hardware	☐ Safety	
	□ Leadership and Change	☐ Student Success	
	☐ Physical Infrastructure		
Legislative Compliance and	Post-Secondary Learning Act (PSLA)		
jurisdiction	GFC Executive Committee Terms of Reference		

Attachment 1: Draft Agenda for the General Faculties Council Meeting of September 13, 2021 *Prepared by:* Kate Peters, Secretary to GFC, University Governance

Monday, September 20, 2021 Zoom Virtual Meeting 2:00 PM - 4:00 PM

OPENING SESSION

1. Approval of the Agenda Bill Flanagan

Report from the President

 Meeting format for GFC and standing committees

CONSENT AGENDA

[If a member has a question or feels that an item should be discussed, they should notify the Secretary to GFC, in writing, two business days or more in advance of the meeting so that the relevant expert can be invited to attend.]

Bill Flanagan

- 3. Approval of the Open Session Minutes of June 7, 2021
- New Members of GFC
- 5. Duolingo English Test: Extension of Short-term Use

ACTION ITEMS

6. Proposed Revisions to Terms of Reference – General Faculties Bill Flanagan Council

Motion: To Approve

7. University of Alberta Clean Air Strategy - AMEND TO DISCUSSION ITEM Andrew Sharman

8. FGSR Supervisory Initiatives, Faculty of Graduate Studies and Research Brooke Milne

Motion 1: To Approve

Motion 2: To Recommend Board of Governors Approval

DISCUSSION ITEMS

10. Question Period Bill Flanagan

11. Proposed Changes to the General Faculties Council Guiding Brad Hamdon Documents

12. Teaching, Learning and Evaluation Policy John Nychka

INFORMATION REPORTS

[If a member has a question about a report, or feels that a report should be discussed by GFC, they should notify the Secretary to GFC, in writing, two business days or more in advance of the meeting so that the Committee Chair (or relevant expert) can be invited to attend.]

- 13. Report of the GFC Executive Committee
- 14. Report of the GFC Academic Planning Committee
- 15. Report of the GFC Programs Committee
- 16. GFC Nominations and Elections
 - A. Report of the GFC Nominating Committee
 - B. Membership of the GFC ad hoc Review Committee on the decision-making associated with Academic Restructuring
- 17. Report of the Board of Governors
- 18. Information Items:
 - A. Report on Metrics on Academic Restructuring
 - B. Report on the Remote Learning Taskforce
- 19. Information Forwarded to GFC Members Between Meetings

CLOSING SESSION

20. Adjournment

- Next Meeting of General Faculties Council: October 25, 2021

Presenter(s):

Bill Flanagan President and Vice-Chancellor, University of Alberta

Andrew Sharman Vice-President (Facilities and Operations)

Brooke Milne Vice-Provost and Dean

Brad Hamdon General Counsel and University Secretary

John Nychka Vice-Provost (Learning Initiatives)

Documentation was before members unless otherwise noted.

Meeting REGRETS to: Heather Richholt, 780-492-1937, richholt@ualberta.ca

Prepared by: Kate Peters, GFC Secretary University Governance <u>www.governance.ualberta.ca</u>